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OBP Internal Routing Sheet

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Author/Writer: ^{(b) (6), (b) (7)(C)} [redacted]

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(Editor) (Author)

Associate Chief: ^{(b) (6), (b) (7)(C)} [redacted] 2/8/16
(initials)

Division Chief: ^{(b) (6), (b) (7)(C)} [redacted] ^{(b) (6), (b) (7)(C)} [redacted] 2/8/16
(initials)

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- _____ (initials)
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(Circle One)

Notes:

Task/Comments:

(b) (7)(E)

OBP 40/11.3.1-C



**U.S. Customs and
Border Protection**

FEB 08 2016

MEMORANDUM FOR: (b) (6), (b) (7)(C)
Assistant Commissioner
Office of Technology Innovation and Acquisition

FROM: (b) (6), (b) (7)(C)
(b) (6), (b) (7)(C)
Acting Chief
U.S. Border Patrol

SUBJECT: Integrated Fixed Tower Certification and Acceptance

The U.S. Border Patrol certifies that the Integrated Fixed Tower (IFT) program meets its operational requirements. This decision is based on a review of test results and agent feedback from the IFT deployment in Nogales, Arizona.

Test results and agent feedback confirm that the IFT system adds surveillance capability, increasing situational awareness and officer safety.

The U.S. Border Patrol formally accepts the IFT deployment, with conditions that follow, and authorizes additional station deployments based on current and future needs and requirements. The conditions for acceptance include:

1. Office of Technology Innovation and Acquisition (OTIA) Program Management Office (PMO) continues to aggressively seek technology alternatives to optimize (b) (7)(E)
2. OTIA PMO continues to optimize (b) (7)(E) and ensure IFT operators are (b) (7)(E)
3. OTIA PMO continues to optimize (b) (7)(E) and develop a plan of action and milestones to ensure future optimization to reduce operator workload;
4. OTIA PMO continues to optimize the IFT (b) (7)(E) and
5. OTIA PMO works with deployment locations to ensure (b) (7)(E) (b) (7)(E) are made available to IFT operators.

A more detailed description of conditions will be available in the IFT Capability and Limitations document to be delivered in 2016.

This memorandum for the record serves as the U.S. Border Patrol response to language regarding IFT deployment in the 2014 Consolidated Appropriations Act.

Specifically, “Provided, that no additional deployments of technology associated with integrated fixed towers shall occur until the Chief of the Border Patrol certifies to the Committee on Appropriations of the Senate and the House of Representatives that the first deployment of technology associated with integrated fixed towers meets the operational requirements of the Border Patrol.”¹

Staff may direct questions regarding this matter to Assistant Chief (b) (6), (b) (7)(C) in the Strategic Planning and Analysis Directorate at U.S. Border Patrol Headquarters, (202) (b) (6), (b) (7)(C)

¹ H.R.3547 Consolidated Appropriations Act, 113th Congress, 2014, US Govt. Web. 17 January 2014
<https://www.congress.gov/113/plaws/publ76/PLAW-113publ76.pdf>

Integrated Fixed Towers Chief Certification Methodology

February 8th 2016

Operational Requirements Management Division, SPA, HQ, USBP

POC: Assistant Chief (b) (6), (b) (7)(C)

Purpose: Based on the 2014 Consolidated Appropriations Act language, the Chief of the USBP is required to certify whether or not the Integrated Fixed Tower (IFT) deployment in (b) (7)(E) Arizona meets the operational requirements of the USBP. This task was influenced by the Department of Homeland Security Acquisition Decision Memorandum dated December 21st, 2015, which required CBP to submit the Chief's certification memorandum to the Under Secretary for Management by February 16th, 2016.

Methodology:

1. HQ, USBP reviewed IFT Systems Acceptance Test (SAT) results – Status: **Complete**
2. HQ, USBP reviewed a Limited User Test (LUT) Initial Progress Review and concluded that there are (b) (7)(E) (b) (7)(E) Status: **Complete**
3. HQ, USBP conducted a two day workshop with IFT field operators to understand current capabilities and limitations of the IFT system and to prioritize limitations and develop courses of action to improve the system in 2016. 2013 Capability Gap Analysis Process (CGAP) results and an IFT specific scenario were reviewed to compare IFT to the 2013 gap baseline. Status: **Complete**
4. HQ, USBP will draft a Capabilities and Limitation document, specific to IFT. Status: **Ongoing, expected complete 3rd qtr 2016**

Conclusions:

1. The IFT meets USBP's operational requirements, the recommendation to continue to further deploy will be drafted in a memo from the Chief, US Border Patrol to the CBP Component Acquisition Executive (CAE).
2. Conditions will be listed in the memorandum to ensure resolution in 2016.
3. IFT adds surveillance coverage which increases certainty of arrest and increases officer safety.

Conditions: The following limitations were identified and prioritized by the users as "High Priority"

1. The Office of Technology Innovation and Acquisition (OTIA), Program Management Office (PMO) continues to aggressively seek technology alternatives to optimize (b) (7)(E)

2. The OTIA PMO continues to optimize (b) (7)(E) and ensure IFT operators are (b) (7)(E)
3. The OTIA PMO continues to optimize (b) (7)(E) and develop a plan of action and milestones to ensure future optimization to reduce operator workload.
4. The OTIA PMO continues to optimize the IFT (b) (7)(E)
5. The OTIA PMO works with deployment locations to ensure (b) (7)(E) (b) (7)(E) are made available to IFT operators.

Condition 1 should be considered the highest priority. Currently, the OTIA Program Management Office is conducting demonstrations in Arizona (b) (7)(E) (b) (7)(E)

(b) (7)(E)

(b) (7)(E)

Next steps:

1. USBP Certification of IFT
2. Congressional Notification
3. Plan of Action and Milestones development for IFT considerations
4. Drafting of USBP IFT Capability and Limitations Document



**Homeland
Security**

DEC 21 2015

ACQUISITION DECISION MEMORANDUM

MEMORANDUM FOR: R. Gil Kerlikowske
Commissioner
U.S. Customs and Border Protection

FROM: (b) (6), (b) (7)(C)
Under Secretary for Management
Chief Acquisition Officer

SUBJECT: U.S. Customs and Border Protection's Integrated Fixed Towers –
Approval for Rebaseline and Breach Removal

DECISION:

On December 8, 2015, the Acquisition Review Board (ARB) reviewed the U.S. Customs and Border Protection's (CBP) Integrated Fixed Towers (IFT) program. The purpose of the ARB was to assess IFT's readiness to be rebaselined and removed from breach status. In making this acquisition decision, I considered the supporting acquisition documentation, resource availability, and the timeline to complete the program.

Based on this review, the program rebaseline and removal from breach is approved.

BACKGROUND:

1. Integrated Fixed Towers is one of (b) (7)(E) acquisition programs that comprise the Arizona Technology Plan (ATP). ATP replaced the Southern Border Initiative Network (SBInet) program in January 2011 with a mix of technologies, which are tailored based on cost effectiveness, local environment, and environmental needs.
2. IFT system is a standalone system that provides (b) (7)(E) (b) (7)(E) to detect, track, identify, and classify illegal entries through a series of (b) (7)(E) and a common operation picture (COP). IFT will procure (b) (7)(E) (b) (7)(E)
3. The DHS ARB reviewed the IFT program on January 25, 2012 and granted approval for an Acquisition Decision Event-2B/3; approved release of the request for proposal,

contract award, and deployment of up to (b) (7)(E) Areas of Responsibilities (AOR). The ADM was rescinded in June 2012, until a TEMP was approved. The TEMP was approved and signed on November 27, 2013 at which time an ADE-3 approval was granted.

4. On October 2, 2012, the CBP Component Acquisition Executive issued an IFT breach notification memo to the Department. IFT breached two APB milestones: Initial Operational Capability – threshold date Quarter 4 Fiscal Year (FY) 2013; and Full Operational Capability – threshold date FY 2015.
5. The supporting acquisition documents: Acquisition Program Baseline, Operational Requirements Document clarification letter, Life Cycle Cost Estimate and Integrated Logistics Support Plan, have been resubmitted to the Department for approval.

ACTIONS:

The following action items are assigned:

1. *Submit Remaining AOR Approval:* CBP must submit the Chief of Border Patrol's certification memorandum approving proceeding with the remaining AORs to the Under Secretary for Management by February 16, 2016.
2. *Provide Quarterly IFT Spend Plan:* CBP is to provide a quarterly status of the IFT spend plan at the Arizona Technology Plan/IFT Executive Steering Committee meetings. The spend plan should cover the status of planned versus actual obligations and the strategy for reducing carryover in the IFT account. The first quarterly status is due no later than March 31, 2016.

This Acquisition Decision Memorandum has been coordinated with all ARB members, including the Science and Technology Directorate. It is the responsibility of CBP to ensure the results of this memorandum are communicated to the affected stakeholders. The Office of Program Accountability and Risk Management will provide support and assistance. Send action items, status, and supporting documentation to (b) (6), (b) (7)(C)@hq.dhs.gov. Should you have any questions, please contact (b) (6), (b) (7)(C) at 202-(b) (6), (b) (7)(C) or (b) (6), (b) (7)(C)@hq.dhs.gov.

cc:

Deputy Secretary
Deputy Under Secretary for Management
Under Secretary for Science and Technology
Assistant Secretary for Policy
Deputy General Counsel
Chief Financial Officer
Chief Information Officer
Chief Procurement Officer
Chief Readiness Support Officer

Chief Human Capital Officer
Acting Chief Security Officer
Acting Executive Director, Office of Program Accountability and Risk Management
Director, Operational Test & Evaluation, Science and Technology
Director, Office of Legislative Affairs
Director, Budget Division, Office of the Chief Financial Officer
Head of Contracting Activity, CBP
Component Acquisition Executive, CBP
Chief Information Officer, CBP
Senior Financial Officer, CBP
Executive Director, Acquisition Policy and Oversight, CBP
IFT Program Manager, CBP

OBP (b) (6), (b) (7)(C) 02/08/16:16-30956
edited: (b) (6), (b) (7) 02/08/14

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