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NAME OF MEETING
Monday, November 21, 2016
3:00 PM EST

Ronald Reagan Building 4.4A Commissioner's Small Conference Room

Overview:

- CBP Commissioner, CBP Enterprise Services' Office of Facilities and Asset Management (OFAM), Office of Chief Counsel (OCC), and U.S. Border Patrol (USBP)
- Discussion: Overview of CBP Fence and Roads
- Overall Goal: Provide CBP Leadership with a better understanding of existing fence and road mileage, estimated cost to construct and maintain fence and roads, estimated fence and road construction schedules, fence and road construction enablers, and proposed fence and road requirements.
- Participants. You will be meeting with Assistant Commissioner McAleenan, Assistant Commissioner (b) (6), Assistant Commissioner (b) (6) and Executive Assistant Commissioner (b) (6). A full list of participants is below.

Discussion Points: (For all meetings)

- As of FY 2015, CBP completed 654 miles of pedestrian and vehicle fence. This total also includes the replacement of legacy fence in Arizona and New Mexico.
- USBP identified the following new primary and secondary pedestrian fence, replacement pedestrian fence, vehicle fence, construction of new roads, and maintenance and repair of existing roads requirements.
 - 595.6 miles of new primary pedestrian fence
 - 270.5 miles of new vehicle fence
 - 184.4 miles of replacement primary pedestrian fence
 - 107.4 miles of new secondary pedestrian fence
 - 1022.6 miles of new roads
 - 2070.9 miles of repairs to existing roads
 - *The mileage above is notional, resulting from an initial data gathering exercise conducted by USBP. Final requirements and solutions may vary significantly from above as the data are validated, feasibility determined and additional elements (e.g. technology) of a total border security & situational awareness strategy are considered.*
 - Estimated new fence and roads cost is approximately \$14.6 billion with an annual reoccurring cost of approximately \$74 million.

Watch Out For/ If Asked: (If applicable)

- Q: Is CBP building more fence, what is the status of ongoing construction?
A: At present, CBP has completed all new fence construction requirements identified by USBP. However, CBP is in the process of completing three legacy fence replacement projects:
 - San Luis, Arizona (approximately two miles of replacement fence);
 - Sunland Park, New Mexico (approximately one mile of replacement fence); and
 - Naco, Arizona (approximately seven miles of replacement fence)

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- Q: If USBP does identify new fence requirements for funding, what are the key enablers to expeditiously completing fence construction?

A: Waiver of applicable environmental and land management laws

- ***A waiver of applicable environmental laws by the Secretary of DHS would be necessary in order to execute tactical infrastructure improvements along the border. Additionally, a waiver would provide for rapid access to federal lands for construction.***
 - *Without a waiver, the timeline to construct the necessary tactical infrastructure to secure the Southwest Border likely would be extended indefinitely due to litigation and associated injunctions prohibiting construction. CBP experienced this over 10 years ago during the construction of the Border Infrastructure System in San Diego-- --litigation and an injunction effectively stopped construction until the Secretary of Homeland Security issued a waiver of the environmental laws that were the subject of that litigation.*
- Real estate acquisition and where required – condemnation
- Program office staffing (quantity and skill mix)
- To meet staffing requirements timely, CBP will need direct hire authority. Additionally, a personnel freeze at either CBP or USACE would hinder the ability to execute the program.
- Statutory limitations
- Audit implications

Background:

- CBP is responsible for sustaining the Tactical Infrastructure (TI) “fence” portfolio, which includes border fence and gates, roads and bridges, drainage structures and grates, lighting and electrical components, and vegetation and debris removal in support of USBP.
- The Tactical Infrastructure Program was established in 2007 to oversee the construction and maintenance of the pedestrian and vehicle fence. Since then, the PMO’s primary purpose has expanded to include all other components of the TI portfolio referenced above.
- Currently, CBP has approximately 654 miles of primary fence, 37 miles of secondary fence and 14 miles of tertiary fence. Current pedestrian fence includes a mixture of legacy fence designs such as (b) (7)(E) (b) (7)(E)) and the preferred (b) (7)(E) design. Current vehicle fence includes primarily (b) (7)(E) designs.

TABLE 1 – Primary, Secondary, and Tertiary Fence

Sector	Primary	Primary	Primary Fence Total	Secondary	Tertiary
	Pedestrian Fence	Vehicle Fence		Pedestrian	Pedestrian
Big Bend (BBT)	4.6	0.2	4.8	0.0	0.0
Del Rio (DRT)	4.0	0.0	4.0	0.0	0.0
El Centro (ELC)	44.0	14.9	58.9	0.0	0.0
El Paso (EPT)	64.8	101.3	166.0	13.4	4.0
Laredo (LRT)	1.4	0.0	1.4	0.1	0.0
Rio Grande Valley (RGV)	54.9	0.0	54.9	0.0	0.0
San Diego (SDC)	45.9	0.4	46.2	13.6	2.0
Tucson (TCA)	71.8	139.4	211.2	0.8	0.0
Yuma (YUM)	62.9	43.8	106.6	9.0	8.3
TOTAL	354.2	299.9	654.1	36.9	14.4

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- Today, CBP focuses its efforts on executing timely maintenance and repair of deployed TI assets and replacing existing legacy fence, in addition to preparing to deploy any potential new fence requirements if funding is appropriated.

PRESS: (CLOSED)

CBP/OPA Services Required: N/A

ATTACHMENTS: (Please use bullets rather than numbers or letters)

- Briefing Materials

PARTICIPANTS:

CBP

Kevin K. McAleenan, Deputy Commissioner, Office of the Commissioner

(b) (6) Assistant Commissioner, Air and Marine Operations
(b) (6) Assistant Commissioner, Office of Innovation, Technology, and Acquisition

(b) (6) Assistant Commissioner, Office of Acquisition

(b)(6);(b)(7)(C), Chief, U.S. Border Patrol

(b) (6) Deputy Chief, U.S. Border Patrol

(b) (6) Assistant Commissioner, Office of Facilities and Asset Management

(b) (6) Chief of Staff, Office of Facilities and Asset Management

(b) (6) Deputy Executive Director, Office of Facilities and Asset Management

(b) (6) Director, Border Patrol and Air and Marine Program Management Office

(b) (6) Chief of Staff, Enterprise Services

(b) (6) Deputy Assistant Commissioner, Internal Affairs

(b) (6) Senior Attorney, Office of Chief Counsel
(b) (6) Associate Chief Counsel, Office of Chief Counsel

Staff Responsible for Briefing Memo:

(b) (6) Branch Chief Communications and Workforce Strategy,

(b) (6)

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