

Secure Border Initiative (SBI)

Arizona Deployment Task Order (ADTO)

Task Order No.: HSBP1208J21892

Statement of Work (SOW)

For

Arizona Deployment

June 24, 2008

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3.1 Arizona Deployment

3.1.1 Introduction

Achieving operational control of the border of the United States of America (USA) is one of the key mission objectives of the Department of Homeland Security (DHS). Managing, securing, and controlling the border requires determining the optimum mix of personnel, technology, infrastructure, and response platforms to achieve maximum tactical and strategic advantage in each unique border environment. The objective is to significantly reduce the probability of illegal entries and successful cross-border violations into the USA and maintain control of the border.

In accordance with The Boeing Company (The Contractor) SBInet Concept of Operations, The Contractor will implement a project to provide operational control of a portion of the southern border of Arizona which is comprised of the Tucson projects, TUS-1 and AJO-1, formerly known as P28U and TB2.

3.1.2 Scope

This Statement of Work (SOW) for the Arizona Deployment Task Order (ADTO) includes task order level project and contract management, procurement, production and deployment of the equipment and services necessary to complete achieving operational control of the international border between the Southwest border of The United States of America and Mexico. The scope of this SOW includes tactical infrastructure and tower deployment; installation of tower payloads to include communications and sensors; command and control equipment integrated into new or existing facilities; deployed products such as unattended ground sensors (UGS); Information Technology (IT) infrastructure; the management, integration and testing of these products into an integrated system; completion of Systems Acceptance Test (SAT) and ensure the integration of the system as displayed and controlled through the Common Operating Picture (COP) with the IT infrastructure completing Certification and Accreditation through OIT.

The scope of the ADTO includes all of the resources, skills, materials, and authority necessary for the contractor to deploy the designs for the Tucson Sector projects TUS-1 and AJO-1. All efforts under this Task Order SOW will be completed in accordance with the agreed to IMP/IMS.

3.2 Applicable Documents

The list of applicable documents for this task order is as specified in the Systems Engineering Plan (SEP) D333-000007-1.

3.3 Requirements

The following comprises the work to be performed for the Arizona Deployment Task Order (ADTO).

3.3.1 Administrative Activities

3.3.1.1 Project Management

The Contractor shall perform the following Project Management activities in support and performance of the ADTO.

3.3.1.1.1 Project Manager

The Contractor shall provide full time project managers in support of the Arizona activities assigned to the Tucson Sector (TUS-1 and AJO-1 projects).

The Contractor shall ensure that it has all the necessary access, permits, and licenses related to construction/deployment within the Task Order scope of work to deliver the capability defined in Tucson Sector (TUS-1 and AJO-1 projects).

The Contractor shall maintain the System Deployment Plan for Tucson Sector (TUS-1 and AJO-1 projects) developed under the Design Task Order.

3.3.1.1.1.1 Meeting Support

The Contractor shall participate in the IPT meetings held at CBP's facility, virtually, or other location as mutually agreed between the contractor and the Contracting Officer (CO) and if necessary post consultation with the Contracting Officer's Technical Representative (COTR) for Tucson Sector (TUS-1 and AJO-1 projects). The Contractor shall provide administrative assistance and support for all meetings conducted under this Task Order.

3.3.1.1.1.2 Deployment / Construction Readiness

The Contractor shall conduct a review with the government to demonstrate readiness prior to implementation for CLINs 002, 003, 004, 005, and 006. [CDRL TBD]

3.3.1.1.1.3 Management Reviews

Management Reviews of the ADTO activities are included in the monthly Program Reviews (PMRs) under the SEP

3.3.1.1.1.4 Performance Metrics

The Contractor shall initiate, develop, document and report status of progress versus key measures and interface requirements used in the execution of work.

3.3.1.1.1.5 Cost and Schedule Management

The Contractor shall develop an ADTO Integrated Master Plan (IMP) and Integrated Master Schedule (IMS) that aligns and provides for interdependencies with the other Task Order Integrated Master Schedules. [CDRL J010, J011]

The Contractor shall provide a Cost Performance Report (CPR). This report shall comply with the Earned Value Management System (EVMS) approach under the Cost and Schedule Management portion of the Systems Task Order (STO) Statement of Work (section 2.11.4). [CDRL J052]

3.3.1.1.2 Project Office

The Contractor shall provide temporary facilities as required on-site for deployment.

3.3.1.1.3 Safety

The Contractor shall provide, implement, and maintain a Safety Plan for the ADTO that addresses the safety of personnel and equipment at the sites within the ADTO deployment areas. [CDRL J143]

The Contractor shall ensure all personnel at a site are adequately prepared and briefed for conduct of activities while on site.

3.3.1.1.4 Security

3.3.1.1.4.1 Security Plan

The Contractor shall develop, implement, and maintain an addendum plan to the overall Program Security Plan that will cover the ADTO addressing the specific security needs of personnel and equipment at each site within the deployment areas. [CDRL J144]

3.3.1.1.4.2 Uniformed Security Service

The Contractor shall provide licensed and trained armed security personnel to protect Boeing and sub-contractor personnel during installation phases and to protect materials of high interest as they are deployed prior to construction or installation.

The Contractor shall provide general uniform security services during the construction / installation phase, and post construction to protect materials of high interest until such time as the system has been accepted by the Government.

3.3.1.1.5 Risk Management

The Contractor shall implement proactive risk management on the full Arizona deployment as well as each area of responsibility in accordance with an approved update to the SBInet Risk Management Plan.

3.3.1.1.6 Quality Management

The Contractor shall implement proactive Quality management on the full Arizona deployment as well as each area of responsibility in accordance with the SBInet Quality Plan.

3.3.1.1.7 Configuration Management / Data Management

The Contractor shall comply with the Configuration and Data Management Plan as defined in the SEP.

3.3.1.2 Systems Engineering

The Contractor shall provide the resources and skills necessary to plan the implementation, verification, and testing of the capability of the Arizona deployment provided per this task order.

3.3.1.3 Business Management

The Contractor shall perform the following Business Management activities in support of the ADTO.

3.3.1.3.1 Contract Management

The Contractor shall designate a Contracts Administrator as the single point of contact for contractual matters.

The Contract administrator shall have the responsibility and authority to represent and commit the Contractor's organization on contract-related program topics.

The Contracts administrator shall perform general contract administration support during the period of performance of the ADTO.

The administrator shall serve as the customer focal point for contractual matters. The administrator shall support program reviews.

3.3.1.4 Supply Chain Management

The Contractor shall provide a supply chain management plan and process for review and concurrence by the Government on the management of the supply chain.

The Contractor shall use appropriate management techniques to manage all aspects of Supplier performance.

3.3.1.5 Permitting and Regulatory

The Contractor shall obtain the necessary permits and approvals prior to the initiation of construction, deployment and installation as governed by state, county, and local regulations, statutes and laws.

3.3.1.6 Maintenance

The Contractor shall provide for a maintenance plan and process to which the contractor shall maintain the deployed configuration until such time as the system has been accepted by the Government.

3.3.2 Infrastructure / Tower Installation Tactical Infrastructure

The Contractor shall provide construction, to include fabrication and assembly, and installation of the infrastructure to include construction and installation of roads, towers with FAA lighting, fencing, power, equipment shelters, and environmental / regulatory activities as well as structure or site upgrades to existing towers to support upgrade to the payload.

The Contractor shall provide "as-built" documentation. [CDRL J049]

3.3.2.1.1 Access Roads

3.3.2.1.1.1 Upgrade existing Access Roads

The Contractor shall provide minimal upgrades to existing access routes providing ingress and egress to new tower sites and existing tower sites designated for upgrade IAW previously approved design documentation as presented in the Construction Readiness Review.

The Contractor shall provide "as-built" documentation. [CDRL J049]

3.3.2.1.1.2 New Pioneer Access Roads

The Contractor shall install non-permanent (“Pioneer”) roadways providing minimal required ingress and egress to new or existing tower sites IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.2 Tower Site Preparation

3.3.2.1.2.1 New Tower Sites

The Contractor shall prepare new tower sites to include clearing and leveling of the site, and securing of foundation required for the specific tower structure, generator pad and equipment structure(s) IAW previously approved design documentation as presented in the construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.2.2 Existing Tower Sites

The Contractor shall remove existing tower site components as necessary at locations where replacement tower(s) are to be installed. Excess components shall be dispositioned in accordance with the approval Logistics Support Plan.

The Contractor shall prepare upgrades to existing sites to include clearing and leveling of the site, and securing of foundation required for the specific tower structure, generator or equipment structure(s) IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.3 Tower Structures

3.3.2.1.3.1 Sensor (Surveillance) Tower Structures

The Contractor shall install tower structures IAW previously approved design documentation as presented in the Construciton Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.3.2 Communication Tower Structures

The Contractor shall install tower structures IAW previously approved Design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.4 Tower Infrastructure

The Contractor shall install the infrastructure required to support the tower site to include FAA lighting as required, equipment shelters and perimeter fence around the tower structure site IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

The Contractor shall install upgrades to existing site infrastructure to include FAA lighting as required, equipment shelters and perimeter fence around the tower structure site IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.5 Power

3.3.2.1.5.1 Grid Power

The Contractor shall extend grid power from existing structures to tower sites IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.5.2 Generator Power

The Contractor shall install on-site power generation capability IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.5.3 Renewable Power

The Contractor shall install on-site renewable power capability IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.6 Fiber Optic Cables

The Contractor shall install Fiber Optic Cable IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.1.7 Environmental Restoration

The Contractor shall perform environmental restoration to the approved Environment Assessment (EA) plan.

3.3.2.2 Facilities and Tactical Infrastructure

3.3.2.2.1 Fencing

Reserved

3.3.2.2.2 Improved Roads

The Contractor shall provide improved access roads (permanent) to support long term access IAW previously approved design documentation as presented in the Construction Readiness Review (CRR). The roadway will be constructed to maintain compliance with the International Boundary and Water Commission (IBWC).

The Contractor shall provide all-weather roadways IAW previously approved design documentation as presented in the Construction Readiness Review (CRR). The roadway will be constructed to maintain compliance with the International Boundary and Water Commission (IBWC).

The Contractor shall upgrade existing roadways IAW previously approved design documentation as presented in the Construction Readiness Review (CRR). The roadway will be constructed to maintain compliance with the International Boundary and Water Commission (IBWC).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.2.3 Lighting

The Contractor shall install facilities and infrastructure lighting IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049].

3.3.2.2.4 Barriers

3.3.2.2.4.1 Vehicle Barriers

Reserved

3.3.2.2.4.2 Port Of Entry

Reserved

3.3.2.2.5 Other

Reserved

3.3.2.2.5.1 Canal Crossing/Bridges

The Contractor shall install canal crossover and bridges IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.2.2.5.2 Tunnels / Ditches

The Contractor shall install or upgrade drainage tunnels and ditches IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.3 Tower Segment / Payload Installation

The contractor shall install the payloads for Tower Segment for new towers, and upgraded payload package to existing tower structures IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.3.1 Sensor (Surveillance) Structure Payload Integration (Tower)

3.3.3.1.1 New Sensor Towers

The Contractor shall install the Sensor Payload kits on the new towers IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The contractor shall install sensor and communications ancillary equipment IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.3.1.2 Existing Sensor Towers

The Contractor shall install the Sensor Payload Kits on the existing towers IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The contractor shall install sensor and communications ancillary equipment IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.3.2 Communications Structures Payload Integration (Tower)

3.3.3.2.1 New Communications Towers

The Contractor shall install the Communications Payload kits on the new towers IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The contractor shall install communications ancillary equipment IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.3.2.2 Existing Communication Towers

The Contractor shall install the Communications Payload kits on the existing towers IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The contractor shall install communications ancillary equipment IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.3.3 Installation & Checkout (I&CO) of Tower Segment

The contractor shall provide I& CO of the tower segments IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

3.3.4 Vehicles/Facilities

The Contractor shall install and integrate components for facilities upgrades to support the COP to include temporary facilities IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.4.1 Vehicles

3.3.4.1.1 Agent Ground Vehicle

Reserved

3.3.4.1.2 Marine Vehicles

Reserved

3.3.4.1.3 Rapid Response Transport (RRT)

Reserved

3.3.4.1.4 Mobile Surveillance Systems (MSS)

Reserved

3.3.4.1.5 Airborne Assets

Reserved

3.3.4.2 I&CO of Vehicles

Reserved

3.3.4.3 Facilities Upgrades

The Contractor shall modify the existing facilities and install the components to support the Command, Control and Communications and Intelligence (C3I) upgrades IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.4.3.1 Temporary Facilities

The Contractor shall install and upgrade temporary facilities to support the Command, Control and Communications and Intelligence (C3I) upgrades IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.4.4 I&CO of Facility upgrades

The contractor shall perform installation and check out of the station hardware upgrades IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide “as-built” documentation. [CDRL J049]

3.3.5 Integration / Test

The Contractor shall integrate the System Segments including COP software and provide full integration, test & check out, and acceptance of the system through customer acceptance IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

3.3.5.1 Common Operating Picture (COP) Integration

The Contractor shall install, integrate and check out COP software at Office of Border Patrol and Office of Field Operations facilities and vehicles IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall integrate existing fielded sensors into the COP IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

3.3.5.2 Test and Evaluation

The Contractor shall provide facilities, infrastructure, and resources necessary to support integration and test and evaluation in all aspects of the deployment phase IAW previously approved Test Plan Documentation as presented in the Construction Readiness Review (CRR).

3.3.5.2.1 Forward Area Integration and Test

The contractor shall perform project integration at a forward area integration facility in close proximity to its final installation site. Documented configuration shall be employed during integration build up and test. Assemblies shall be integrated and tested for readiness to deploy to their respective field sites. A post-test Integration and Checkout Review (ICOR) shall be completed IAW previously approved Test Plan Documentation as presented in the Construction Readiness Review (CRR).

3.3.5.2.2 Field Deployment and Checkout

The Contractor shall perform Field Deployment and Checkout of subassemblies after installation at the Project deployment site IAW previously approved Test Plan Documentation as presented in the Construction Readiness Review (CRR). This is the final component level verification step prior to system integration in the field. A post-test Integration and Checkout Review (ICOR) shall be completed IAW previously approved Test Documentation as presented in the Construction Readiness Review (CRR).

The Contract shall provide test reports as defined in the test plan. [CDRL J042]

3.3.5.2.3 Fielded System I&CO

The Contractor shall perform Fielded System Installation and Checkout as the final system level preparation step prior to the start of the System Acceptance Test (SAT) IAW previously approved Test Plan Documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall provide test reports as defined in the test plan. [CDRL J042]

3.3.5.2.4 SAT

The Contractor shall ensure that System Acceptance Testing (SAT) is conducted prior to customer acceptance in accordance with the Detailed Test Plan (DTP) document and the Systems Acceptance Plan. [CDRL J041]

The contractor shall host a Pre-Test Readiness Review prior to entering SAT dry runs and a Test Readiness Review in accordance with the approved Test Plan prior to entering formal runs-for-record. Test Anomalies shall be documented and dispositioned.

The Contractor shall provide test reports as defined in the test plan. [CDRL J042]

The contractor shall obtain and distribute test data per the Data Management Plan. A Test Completion Summary Review in accordance with the approved Test Plan shall be held within 48 hours of end of test and a final SAT Report shall be delivered to the Customer 30 days after test completion. [CDRL J042]

3.3.5.2.5 IOT&E Support

The Contractor shall provide support to an Independent Operational Test and Evaluation (IOT&E) program conducted by the government as defined in the System Engineering Plan (SEP).

3.3.5.3 Certification and Accreditation

The Contractor shall support the certification agent by providing recommended corrective actions (Corrective Action Plan) and require Plan of Action and Milestones (POAM) to reduce or eliminate vulnerabilities in the information system.

3.3.6 Materiel

The Contractor shall procure and track materiel, production spares, and consumable items required to implement the construction, deployment or integration of items in the field.

The Contractor shall provide a Bill of Material (BOM) as required. [CDRL J023].

In the event of items that require long lead time, the Contractor shall provide a limited BOM for those items.

3.3.6.1 Infrastructure

The Contractor shall procure the material for construction upgrades to the sector infrastructure required to prepare and construct infrastructure components IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

3.3.6.2 Tower Structure

The Contractor shall procure the material for tower sites construction required to prepare and construct the site IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

3.3.6.3 Tower Segment Payload

The Contractor shall procure the items to populate the tower segments IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

3.3.6.4 Unattended Ground Sensors (UGS)

The Contractor shall procure Unattended Ground Sensors (UGS) and UGS related items IAW previously approved design documentation as presented in the Construction Readiness Review (CRR).

3.3.6.5 Vehicle Upgrade Kits

Reserved

3.3.6.6 Agent Kits

Reserved

3.3.6.7 Temporary Facilities

The Contractor shall procure temporary facilities IAW previously approved Design documentation as presented in the Construction Readiness Review (CRR).

3.3.6.8 Station Upgrade Hardware

The Contractor shall procure computing and communications hardware as well as the materials required to install the components into station locations IAW previously approved Design documentation as presented in the Construction Readiness Review (CRR).

The Contractor shall procure the support infrastructure required to maintain the station upgrade equipment to include power or cooling products IAW previously approved Design documentation as presented in the Construction Readiness Review (CRR).

4. Acronyms

ADTO	Arizona Deployment Task Order
C&A	Certification and Accreditation
CBP	Customs and Border Protection
CDRL	Contract Data Requirements List
CO	Contracting Officer
COP	Common Operating Picture
C3	Command, Control and Communications
DHS	Department Homeland Security
EVMS	Earned Value Management System
HW	Hardware
IAW	In Accordance With
IBWC	International Boundaries and Water Commission
I&CO	Installation & Check Out
ILS	Integrated Logistics Support
IMP	Integrated Management Plan
IOC	Initial Operational Capability
IOI	Individual of Interest
IT	Information Technology
IPT	Integrated Product Team
MSS	Mobile Surveillance System
OIT	Office of Information and Technology
OSHA	Occupational Safety and Health Administration
OT&E	Operational Test and Evaluation
PM TO	Program Management Task Order
SAT	System Acceptance Testing
SBI	Secure Border Initiative
SM&P	Supplier Management and Procurement
SOW	Statement of Work
SSO	System Security Officer
SVT	System Verification Test
SW	Software

TBD	To Be Determined
TO	Task Order
TRR	Test Readiness Review
UGS	Unattended Ground Sensors
USA	United States of America
V&V	Verification & Validation
WX	Weather

Task Order Deliverables/Delivery Schedule

ADTO CDRL JOXX	DID	SOW Para	CDRL Title	Data Type	Initial	Final or Frequency Calendar Days (CDs) after TO award	Format	Delivery Method
JO10	DI-MGMT-81650	3.3.1.1.1.5	Integrated Master Schedule (IMS)	1	IBR	30-281 CDs	MS Office	Electronic -BPN -PIMS
JO11	SBI-DID-0015	3.3.1.1.1.5	WBS/Integrated Master Plan (IMP)	1	IBR	30-281 CDs	MS Office	Electronic -BPN -PIMS
JO23	SBI-DID-0076	3.3.1.1.4	Security Plan	1	ATP+30 Days	30-281	MS Office	Electronic -BPN -PIMS
JO37	SBI-DID-0010	3.3.6	Bill of Material (BOM)	1	Proposal	30-281	MS Office	Electronic -BPN -PIMS
JO41	SBI-DID-0001	3.3.5.2.4	Acceptance Plan System Acceptance Plan	1	Draft ATP+30 Days	Final 30 CDs after Receipt of Government comments	MS Office	Electronic -BPN -PIMS
JO49	SBI-DID-0024	3.3.2, 3.3.3, 3.3.4	As-Built Documentation	1	60 calendar days after acceptance	Final	MS Office	Electronic -BPN -PIMS
JO52	SBI-DID-0016	3.3.1.1.1.5	Contract Performance Report (CPR)	1	ATP+30 Days	Monthly, on the 15 th day	IAW CDRL 27, Formats 1 & 5	Electronic -BPN -PIMS
J125	SBI-DID-0025	3.3.1.1.3	Environment, Health, and Safety Plan	1	ATP+30 Days	30-281	MS Office	Electronic -BPN -PIMS